



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY
FINANCIAL MANAGEMENT AND COMPTROLLER
109 ARMY PENTAGON
WASHINGTON DC 20310-0109

NOV 10 2010

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: FY11 Joint Reconciliation Program (JRP) Goals and Special Interest Initiatives

1. The following are the Army's FY11 JRP goals. For all goals, submit JRP confirmation statements within 21 days of the end of each JRP phase. Phase I ends January 31. Phase II ends May 31. Phase III ends September 30.

a. Problem Disbursements by September 23, 2011:

- Reduce total Unmatched Disbursements (UMDs) over 120 days old to zero.
- Reduce total UMDs by 20 percent of the calendar year average (January 2009 to December 2009). Goal performance will be measured based on straight line reduction of 1.66 percent monthly (September through December data will be added to this average when available).
- Reduce total Negative Unliquidated Obligations (NULOs) over 120 days old to zero.
- Reduce total NULOs by 20 percent of the calendar year average (January 2009 to December 2009). Goal performance will be measured based on straight line reduction of 1.66 percent monthly (September through December data will be added to this average when available).
- Reduce intransits over 60 days old to zero.

b. Canceling Year Unliquidated Obligations (ULOs): As of October 1, 2010, the Army has a total canceling year ULO of \$944M. Of this, \$171M is not in object class '25': \$100M in OMA; \$37M in Procurement; and \$15M in RDTE.

1) By January 31, 2011

- Ensure accounting records are correct and properly documented.
- Verify the amount and validity of unliquidated obligations with requiring activities and prepare contract modifications as appropriate.
- Ensure all remaining unpaid obligations are in object class '25' and represent firm liabilities for which work is in progress and payment is still required.
- Initiate closeout or interim payment procedures for contracts and ensure obligation adjustments are supported with proper documentation.
- Initiate audit requests for all service contracts requiring external audit prior to final payment.

- 2) By May 31, 2011
 - Reduce all remaining validated ULOs in the canceling accounts. Goal performance will be measured based on straight line reduction of 14.3 percent monthly.
 - Follow up on corrective actions, verify that audits are scheduled and that supporting contract offices are processing contract modifications.

- 3) By August 31, 2011
 - Reduce to zero ULOs in the canceling accounts.
 - Deobligate unliquidated balances that do not support valid requirements and harvest these funds, where applicable, for other approved requirements.
 - While zero is the goal, it should not be met at the expense of proper funds control. Do not make unsupported deobligations or contract modifications. In cases where the fiscal year will close with a valid ULO, document it and report a current year liability.

- c. Fourth Expired Year Unliquidated Obligations (ULOs):
 - Reduce ULOs in the 4th expired year by 50 percent of the August 31, 2010 balance.
 - By May 31, review all transactions and ensure that the only remaining ULOs will be for contracts and long lead time supply and equipment items for which there is a continuing bona fide need in object classes '25', '26' and '31'.
 - Goal performance will be measured based on straight line reduction of 4.17 percent monthly.

- d. Third Expired Year Unliquidated Obligations (ULOs):
 - Reduce ULOs in the 3rd expired year by 25 percent of the August 31, 2010 balance.
 - By May 31, review all transactions and ensure that the only remaining ULOs will be for contracts and long lead time supply and equipment items for which there is a continuing bona fide need in object classes '25', '26' and '31'.
 - Goal performance will be measured based on straight line reduction of 2.08 percent monthly.

- e. Accounts Receivable by September 23, 2011:
 - Reduce total inter-governmental receivables (outside DoD) that are more than 30 days delinquent to 6.5 percent or less of the total inter-governmental receivables. This metric includes Foreign Military Sales.
 - Reduce public receivables that are greater than 30 days delinquent to

- 9 percent or less as a portion of the total debt from the public. (This will not include debt transferred to Treasury or Acquisition Cross Servicing Agreement).
 - Reduce total intra-governmental receivables (within DoD) that are over 30 days delinquent to 4 percent or less of the total intra-governmental receivables within DoD.
- f. Travel by September 23, 2011:
- Reduce travel advances in expired years to zero.
 - To have 2 percent or less of delinquent dollars for Centrally Billed Account (CBA).
 - Achieve 75 percent of redeeming available rebates for CBA and Individually Billed Accounts.
- g. Commercial Payments by September 23, 2011:
- Reduce interest penalty payments paid per million dollars disbursed to \$110.
 - Have 2 percent or less of overage invoices backlogged.
- h. Electronic Commerce/Wide Area Work Flow (WAWF) by September 23, 2011:
- Achieve 26.7 percent or more hands free (electronic) processing. This includes contract payments MOCAS, government purchase card and fully electronic commerce (invoice, receiving report, contract and modifications). Hands free processing is measured against total universe of commercial payments.
- i. Antideficiency Act (ADA) Investigations by September 23, 2011:
- No delinquent (greater than 90 days) preliminary investigations.
 - No delinquent (greater than 12 months) formal investigations.
- j. Defense Travel System (DTS) by September 23, 2011:
- Increase use of DTS at Army field sites to 99 percent.
 - Reduce DTS travel debt greater than 30 days to 9 percent. (This does not include debt transferred to Treasury).
 - Achieve 80 percent DTS voucher submittal within 5 days of completion of travel.
- k. Pay Timeliness by September 23, 2011:
- Process 99 percent or more of all civilian pay transactions on-time/non-retroactively.
 - Process 97 percent or more of all central site military pay transactions within 30 days of the effective date for changes affecting military pay.
- l. Expired Year by September 23, 2011:
- Have less than a .95 percent unobligated rate for 5th expired year.

- Have less than a .71 percent unobligated rate for 4th expired year.
- Have less than a .58 percent unobligated rate for 3rd expired year.
- Have less than a .49 percent unobligated rate for 2nd expired year.
- Have less than a .46 percent unobligated rate for 1st expired year.

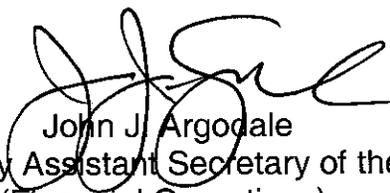
2. Special initiatives that will impact business practices during FY11.

Monthly Reporting: This office will review progress towards goal achievement and contact underperforming commands/organizations on a monthly basis to obtain details of cause and plan for improvement.

Electronic Commerce Initiatives: During FY11, any contracts having the E- Commerce clause will not be paid via any other means than WAWF. Commands should stress the use the E-Commerce clause in all new contracts.

3. My point of contact for this action is Mr. Michael Anglemyer who can be reached at (703) 614-7069, email: michael.anglemyer@us.army.mil.

Enclosure


 John J. Argodale
 Deputy Assistant Secretary of the Army
 (Financial Operations)

DISTRIBUTION:

Principal Officials of Headquarters, Department of the Army
 Commander

U.S. Army Forces Command

U.S. Army Training and Doctrine Command

U.S. Army Materiel Command

U.S. Army Europe

U.S. Army Central

U.S. Army North

U.S. Army South

U.S. Army Pacific

U.S. Army Africa

U.S. Army Special Operations Command

Military Surface Deployment and Distribution Command

U.S. Army Space and Missile Defense Command/Army Strategic Command

Eighth U.S. Army

U.S. Army Network Enterprise Technology Command/9th Signal Command (Army)

U.S. Army Medical Command

U.S. Army Intelligence and Security Command

U.S. Army Criminal Investigation Command
U.S. Army Corps of Engineers
U.S. Army Military District of Washington
U.S. Army Test and Evaluation Command
U.S. Army Reserve Command
U.S. Army Installation Management Command
Superintendent, U.S. Military Academy
Director, U.S. Army Acquisition Support Center
U.S. Army Accessions Command
Director, Defense Finance and Accounting Service
Director, Defense Finance and Accounting Service -Indianapolis
Director, Defense Finance and Accounting Service -Rome
Director, Defense Finance and Accounting Service -Columbus

METRIC	ARMY POC
<i>Army/OSD Metrics</i>	
PD	Problem Disbursements Nathan Kessler 703-682-3852 nathan.kessler@us.army.mil
ULO	Unliquidated Obligations Michael Anglemyer 703-614-7069 Michael.Anglemyer@us.army.mil
AR	Accounts Receivable Mary Williams 703-693-2818 mary.r.williams@us.army.mil
TC	Travel Card Frank Rago 703-693-3386 francis.rago@us.army.mil
CP	Commercial Payments Tom Castleman 317-902-4453 thomas.castleman@dfas.mil
DA	Deposit Accounts with Negative Balances Tom Castleman 317-902-4453 thomas.castleman@dfas.mil
EC	Electronic Commerce Tom Castleman 317-902-4453 thomas.castleman@dfas.mil
EP	Electronic Payments Tom Castleman 317-902-4453 thomas.castleman@dfas.mil
AD	Antideficiency Act Don Friend 703-693-3383 donald.friend@us.army.mil
DTS	DTS Usage Sharon Holcombe 703-693-2893 sharon.holcombe@us.army.mil
PS	Pay Timeliness Eric Reid 317-510-2223 g.eric.reid@us.army.mil
EY	Expired Year Michael Anglemyer 703-614-7069 Michael.Anglemyer@us.army.mil
AB	Abnormal Balances Michael Anglemyer 703-614-7069 Michael.Anglemyer@us.army.mil
CL	Clearing Nathan Kessler 703-682-3852 nathan.kessler@us.army.mil

FB	Fund Balance	James Watkins 703-696-5137 james.j.watkins@us.army.mil
IP	Improper Payments	Eric Reid 317-510-2223 g.eric.reid@us.army.mil
RA	Recovery Audit	Eric Reid 317-510-2223 g.eric.reid@us.army.mil
UUDC	Unsupported Disbursements and Collections	Elsie Steffany 703-682-3604 elsie.steffany@us.army.mil
PC	Purchase Card	Dan Schwemmer 703-696-5142 daniel.schwemmer@us.army.mil
TO	Treasury Offset	Mary Williams 703-693-2818 mary.r.williams@us.army.mil
IT	Intransits	Nathan Kessler 703-682-3852 nathan.kessler@us.army.mil
NB	Appropriations with Negative Balances	Nathan Kessler 703-682-3852 nathan.kessler@us.army.mil
UA	Unsupported Accounting	Anitra Akanbi 703-696-5332 anitra.akanbi@us.army.mil