

Course Content

Week 1

Managerial Costing—instruction in cost concepts and analysis techniques with a strong focus on analytics.

Week 2

Operations Management—the fundamentals of design, management, and control of operational processes used in cost management.

Week 3

Cost Control—control theory, practical examples of cost control issues and solutions, and Army case studies.

Week 4

Organization Development— systems thinking, interpersonal communication, listening, motivation, leadership, message framing, decision-making, persuasion, power and social influence, and negotiation.

PRE-WORK: Material to be read before the course begins will be sent to students via FedEx six weeks prior to course start date.

For More Information:

Application Website:

<https://www.us.army.mil/suite/page/616700>

Questions?

CMCC@conus.army.mil



**Assistant Secretary of the Army
(Financial Management & Comptroller)**

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Cost Management Certificate Course



Delivered at:
Naval Postgraduate School
Monterey, California



**Assistant Secretary of the Army
(Financial Management & Comptroller)**

Fall 2009

Cost Management Certificate Course

Department of the Army



Why Cost Management?

In a time of competing national priorities and limited resources, Army leaders are putting special emphasis on cost management as a key tool in accomplishing our national security mission.

Cost effective organizations' efficient use of resources enables the Army to:

- Understand the cost to accomplish its mission objectives
- Improve mission effectiveness through smarter use of limited resources
- Develop clear and defensible cost benefit and business case analyses

Cost management is not a one-time event, but a continuous process that controls cost while improving operational performance. It represents a transformation of the Army culture

Class Structure

Classes are limited to 25 students

- 25% active and reserve military
- 75% Department of Army civilians

Program

The Cost Management Certificate Course (CMCC) is designed to create a cadre of professionally knowledgeable, analytically competent, and personally motivated change agents to inculcate the cost management process into their organization.

- Four week resident program at Naval Postgraduate School, Monterey, CA.
- Six classes will be held in FY10, eight courses in FYs 2011 and 2012, and six courses in each following fiscal year.
- Taught through lectures, discussion groups, group projects, case studies, and simulations by the faculty of Naval Postgraduate School and other visiting faculty and guest speakers.
- Successful completion of this graduate education program allows participants to earn 12 graduate credits.

Funding

CMCC is being offered under the proponentcy of ASA(FM&C), which centrally-funds the cost of tuition and books. Individual commands are required to cover the cost of travel and per diem.

Target Audience

Military:

Officer: Major and above

Enlisted: Master Sergeant and above

Civilian:

GS 13 and above

NSPS Pay Bands 2 or 3

Prerequisites:

Bachelor Degree

Three years of government service

NOTE: Commands may nominate candidates not meeting the above criteria by writing justifications to waive eligibility requirements or prerequisites.

Nomination Process

Submit nominations through command channels to ASA(FM&C) at CMCC@conus.army.mil

Application materials include:

- Letter of Endorsement
- Statement of Interest
- Civilians include standard resume
- Military include Officer Record Brief or Enlisted Record Brief (may also include standard resume)

Application Website on AKO:

<https://www.us.army.mil/suite/page/616700>